

COROWA GOLF CLUB LTD

ABN: 59 001 071 110

ANNUAL REPORT

30 SEPTEMBER 2016

COROWA GOLF CLUB LTD

ABN: 59 001 071 110

ANNUAL REPORT

For the year ending 30th September 2016

NOTICE TO ALL MEMBERS

Notice is hereby given that the Annual General Meeting of the Corowa Golf Club Ltd will be held at the Registered Office, The Clubhouse, South Corowa on Monday, 5th December 2016 at 7.00pm.

AGENDA

1. To confirm the Minutes of the Annual General Meeting of the Corowa Golf Club Ltd held on 7th December 2015
2. To receive and consider the Report of the Directors. PLEASE NOTE would members with questions regarding the financial statements please submit them in writing to the President seven (7) days prior to the meeting
3. To receive and consider Financial Reports and Auditor's Report
4. Declaration of the ballot for the Election of the Board of Directors 2016/2017 year
5. Appointment of Auditors for the 2016/2017 year
6. To consider two resolutions recommended by the Board to elect two members to Honorary Life Membership for outstanding services to the Club
7. General business for the consideration of the incoming Board

Corowa NSW

12 November 2016

By Order of the Board
Malcolm McLean
President

BOARD OF DIRECTORS

PRESIDENT
Mr M. McLean

VICE-PRESIDENT

Mr D. Ward

CAPTAIN

Mr P. Dunning

DIRECTORS

Mrs A. McNamara, Mr R. Sargood, Mr S. Carrick

MATCH COMMITTEE

P. Dunning (C), A. Scott, R.Rowe (Club Professional),
B. McLean (Ladies Captain), J. Taylor, M. McLean, E. King

GREENS/WATER COMMITTEE

A. McNamara, T. Vonarx (Course Superintendent), M. McLean, R. Sargood, B. Taylor

MEMBERSHIP

P. Dunning

JUNIOR PROMOTIONS

R. Rowe

MDGA DELEGATE

A.Scott

LADIES COMMITTEE PRESIDENT

G. Handberg

CAPTAIN

B. McLean

HANDICAP MANAGER

E. King

SECRETARY

F. Hudson

HONORARY TREASURER

M. Kostiw

COMMITTEE

E. King, S. Patton, A. Nicol, M. Jeeves, P. Lethbridge, T. Merritt, N. Miller

LADIES MATCH COMMITTEE

B. McLean (C), E. King, G. Handberg, S. Patton, A. Nicol, P. Lethbridge

AUDITORS

Salisbury Audit Services Pty Ltd

GOLF PROFESSIONAL

Robert Rowe

COURSE SUPERINTENDENT

Trent Vonarx

2016 President's Report

2015/2016 has been a year of challenges and change for our Club. After last year's elections, we have a new Board with only two members of the previous Board continuing.

The new Board has worked tirelessly throughout the year to come to grips with the Club's position and identify avenues for improvement.

Our first challenge was to deal with the resignation of our Greens supervisor Darren Harvey. Darren had been with the Club for over ten years and had played a major role in developing our course to one of the best along the river.

The Board decided to promote from within and appointed Trent Vonarx as our Greens Superintendent. Trent has been a revelation, working tirelessly with his team to maintain and improve our course, despite our budgetary constraints and the fact that for most of that period, the greens staff have been one man short.

It is a testament to their commitment that Corowa has remained playable, and allowed carts on the course, throughout one of the wettest and difficult Autumn and Winter periods experienced along the Border. No other Club in our region was able to achieve that. Our heartfelt thanks and congratulations to a great young team.

For the first few months of this Board's tenure, we operated without a Secretary Manager. Doug Ward and Di Cornelius continued in the roles they were handed when our last Manager resigned in March 2015. This was not an ideal situation for the Club, but one we were not in a financial position to overcome. While Doug and Di have done everything possible, and their efforts have allowed us to reduce expenditure, this situation was not in the long term interests of the Club, or Doug and Di.

In March, the Board changed the role filled by Daniel Peacock such that his duties included acting as Operations Manager. He has embraced this role wholeheartedly and we have seen many changes and improvements as a result. Daniel has worked above and beyond to improve our facilities and our offering to members and guests.

Daniel has been instrumental in attracting community groups to use our facilities and we hope to build on this to encourage the Corowa community to embrace our Club as a family destination. Daniel, thank you for your efforts.

In July, one of our Board, Garry Zabenko, resigned due to overriding work commitments. During Garry's time on the Board he was a significant contributor to discussions and decision making. He also got his hands dirty when asked and one of his major contributions was the construction (with assistance from Daniel) of the screens in our outdoor smoking area. His contributions will be sadly missed.

Also in July, our kitchen contractors, Norman and Grant McLeod, resigned and ceased trading immediately after our "Tribute to Troon" day. After many unsuccessful attempts to arrange a replacement contractor, we decided to operate the restaurant facilities ourselves. This represents a significant challenge, particularly during our quiet trading periods, but we are confident that Geoff and his team will provide a quality product and service to our members and guests.

The NSW Government introduced legislation requiring mandatory training for Directors of Registered Clubs. All members of our Board, and Daniel, have completed the requirements of that legislation and now have appropriate certification. The Board, as part of its governance, will ensure that any new Directors also complete this training.

2016 President's Report cont'd

Throughout the year, Rob Rowe and his team in the pro-shop have provided fantastic service to all comers. As the first point of contact many golfers have with our Club, they set the mark. They work tirelessly to ensure visitors and members enjoy the experience and also make sure our competitions run smoothly. Rob contributes to our match committee discussions and on many occasions has introduced new formats and events. Sevens Golf has unfortunately finished but our new Route 66 event on Friday evenings is already showing great promise. Rob has also been a great source of data in respect of golfing numbers and we hope to continue working very closely with he and his team to improve our golfing and play and stay packages in particular.

The number of golf rounds played this year has fallen in line with trends experienced by many clubs. Without the innovation shown by the Pro Shop crew, our golf figures would probably be even worse. This is now a major area of focus for the Board for 2016/17.

We are blessed in Corowa with a collection of volunteers who gladly give up their time and energies when asked. These members and some non-members assist Trent on the course, cook barbeques, drive drinks carts during events, drive the courtesy bus when we are short staffed, assist with Thursday night raffles, clean up duties and many other sometimes menial jobs. Their efforts go largely unnoticed by our members but are hugely appreciated by the Board and management. More volunteers will share the load, so do not be afraid to ask what you can do to help.

Once again our Ladies Committee and members have contributed immensely to our cause. Without their ideas, input and drive, many of our events would not be as successful. Their efforts in bringing players from other clubs to Corowa (such as for their annual Bowl) are phenomenal, their engagement with the local community through their Pink Day and Oaks Day events, their efforts in organising many Club events such as Presentation Day, Life Members Day and so on cannot be overstated. This year we have had a "Tribute to Troon Day", and a Games night, both new functions largely eventuating through the efforts of our ladies. A special mention should go to Paul Merrett who initiated and helped drive the successful Troon function.

This year we hosted a visit from 20 members from Gold Creek Golf Club in Canberra. We hope this will grow to a six monthly home and away event. This years' visit was won by Corowa by the slender margin of one match. We hope to continue this winning formula. Thanks and congratulations to Shaun Whitechurch and John Fraser for initiating this contest.

Before I mention any of our financial performance, I must remind our members of the amazing contribution to our Club's success of our very own Marcus Fraser. Every year he allows us to use his name to promote our Club, he hosts our most successful tournament of the year, and this year, represented Australia (and especially Corowa) at the Olympics. Anything we ask of him, he delivers and willingly gives his time to assist our endeavours.

This year, the Marcus Fraser Tournament and the Welcome Home Marcus event, were great days with full participation and great financial results. Our thanks must go to Shaun Whitechurch and the Fraser family for their considerable efforts and contributions to ensure the success of these days. Our volunteers also contributed greatly to these days.

The financial results for the 2015/2016 were encouraging but serve to indicate the hard work still in front of us. These results are discussed in more detail in the Finance Committee report and in the attached financial reports.

2016 President's Report cont'd

Our cash operating surplus of \$53,105 is an improvement on the previous year but still below our budget target. Our gaming revenue was only slightly down on last year which is encouraging given the continuing fall in the performance of this area over the past years.

Unfortunately, our subscriptions and our green fee income are the areas of greatest concern. The poor weather and our aging accommodation units will have contributed to the green fee income drop and we are conducting a review of our membership offering to hopefully arrest the fall in membership numbers and revenue. One pleasing aspect is the increase in overall country members.

We have been able to again control expenditures but need to address other income sources to supplement the golfing activities.

Despite presenting workable models to our bank, we have been unable to obtain additional finance to facilitate the changes necessary to break out of our current situation. The Board is looking to arrange other financing options.

As part of this process, the Board has at our October 2016 meeting, adopted a Strategic Plan which identifies areas requiring attention and opportunities for change over the coming five years. This plan is currently being costed and we are actively pursuing several of the opportunities from within it.

The Club's relationship with the Corowa community, and particularly with Federation Council, is critical to our success. We continue to work with the Council to examine and where possible adopt opportunities where they arise. It is extremely gratifying to have so many community bodies willing to work with us to ensure the success of one of Corowa's main attractions. It is also pleasing to see our members accept the role that Club must play in assisting the broader Corowa community. It is not a one way street.

I must thank our administration team lead by Di Cornelius and the rest of our staff for the efforts everyone has put in over the last twelve months. It has not been easy but your input has not gone unnoticed.

We have a great band of sponsors and it would be remiss of me not thank them for their ongoing support and commitment. We hope that we can build these partnerships to our mutual advantage over the coming years.

Finally, to my fellow Board members. It has been a tough initiation and has taken us a little longer than we thought to start making changes. With the adoption of our Strategic Plan, we now have a solid path and the hard work begins. You have made my job a lot easier by your willingness to take on tasks and complete them. Steve, your willingness to use some of your Long Service Leave to assist in the office, Richard your tireless efforts on the solar contract, utilities and other contract negotiations, Doug in the office, Anne on greens and Phill on golf, a great team.

Our Board has been assisted greatly throughout the year by John Taylor, Andrew Scott, Bernie McLean and Elaine King who have sat on the Match committee and ensured our golf events all ran smoothly. Thank you.

Bring on 2016/2017 and good golfing.

Malcolm McLean

President

2016 Finance Committee's Report

There are many positives to find from our 2015/2016 results. This year we have reviewed our clubhouse activities and made cost reductions where possible. This has resulted in an overall 5.3% reduction in expenditure. The Board and the Operations Manager have taken on the day to day management of the Club, with much of the workload falling to Doug Ward, Daniel Peacock and Di Cornelius. More of our contracts with suppliers have been re-negotiated by Richard Sargood, resulting in some significant savings.

The final result shows an underlying cash profit of \$53,105 compared to last year's profit of \$11,414, an improvement in our net cash profit of \$41,692.

After allowing for depreciation, the overall result for the Club is a loss of \$168,847 (2015:\$221,037 loss). This is summarised in the Supplementary Financial Information at the back of the Annual Report.

Revenue from all departments was reduced, but as we have also been able to reduce costs, the motel, golf course and poker machines have been able to increase their cash contribution to our bottom line. Bar sales are down by \$10,924 and bar profits have reduced by \$3,593 due to reduced margins and reduced takings. This is part of the strategy to keep bar prices at a reasonable level in the hope that more members and players will be encouraged to come into the clubhouse more often. Gaming revenue is down by \$4,745 but our direct costs have been reduced, so the contributing profit is increased by \$13,196. Green Fees and Competition fees have reduced by \$10,709 and golf levies are down by \$13,958 which is very disappointing. This indicates that more strategies are needed to attract more players to play more regularly at our club. In order to remain profitable, club members need to encourage others to play our courses and support the clubhouse activities at every opportunity. We are also working collaboratively with other golf courses in the region to attract players to the try several courses during a visiting period.

Our full golfing member numbers have reduced, but there has been a take up of Country members and Pay to Play members (see the table below). As the drop in subscriptions has a direct impact on our bottom line, we urge all members to encourage others to join our Club. The Board is also looking to identify means to increase visitor and member numbers to our great facility.

On the expense side we have achieved an overall 7.83% reduction. Wages are down approximately \$70,000 on the previous year, but this is a reflection of our redeployment of staff around the departments, reduction in grounds staff and not having a Secretary Manager for the last year. Board members and administration staff have voluntarily taken on the tasks usually undertaken by a Secretary Manager and the Club obviously needs to increase its profitability to redress this burden on the shoulders of a few. We have appointed an Operations Manager who has focussed on improvements and efficiencies. Savings have been achieved in every category of expenses, due to vigilance by the Board and administration staff. There has not been any major expenditure during the year.

The Club has taken over the running of the Restaurant in August, in the hope that we can control the quality and consistency of the meals provided to our members and guests. We will also be able to be more creative with co-ordinated club house activities.

Looking forward to 2016-17, the Board is focusing on maintaining and improving the Club's Balance Sheet position. We are still looking to re-negotiate our current financing facilities to improve our cash flow position. Any improvement in this area will provide the capital to take advantage of revenue and profit opportunities. Our overall debt position has improved this year and 2017 will see the payments finished for the Toro and Courtesy Bus Chattel Mortgages and the poker machine leases.

2016 Finance Committee's Report cont'd

Finally the Committee would like to acknowledge the efforts of the administration staff in getting through a mountain of paperwork each month to maintain the club's accounting records despite the limitations of our ageing computer systems.

It would be remiss of the Committee to not thank Doug for his continued willingness to put hours in at the Club to help Daniel, Di and Jo in the Administration team to manage the day to day running of the Club.

A special thank you to Malcolm McLean for the many voluntary hours he has provided to the Club to ensure that accurate monthly profit and loss, balance sheet statements and financial analysis is provided to the Board. Also the efforts of Steve Carrick should not go unacknowledged.

Corowa Golf Club
Finance Committee

MEMBERSHIPS 2016

	2016	2015
Life members	0	0
Full Golfing Members	287	341
Country Members	501	483
Country Golf 1st year	74	N/A
7 Day Social Golf	53	61
Pay to Play	50	23
25 and Under		
Members	13	0
Junior Members	66	86
Social Members	960	1039
Honorary Members	2	10
	<hr/>	<hr/>
	2006	2043

MEMBERSHIP PRICES

	2016	2015
Full Member	\$ 550.00	\$ 550.00
Country Member	\$ 150.00	\$ 150.00
Country Golf 1 st year	\$ 89.00	\$ 89.00
7 Day Social Golf	\$ 370.00	\$ 370.00
Pay to Play	\$ 99.00	\$ 99.00
25 and Under		
Members	\$ 250.00	\$ 250.00
Junior Member (12-18)	\$ 40.00	\$ 40.00
Social Members	\$ 15.00	\$ 15.00

2016 Ladies President's Report

2016 has been a very busy year for the Lady Golfers. Not only have we played at home on our wonderful Course, but many of our ladies have represented Corowa in special events at other Clubs and as members of our Pennant Teams. Our nine-hole players are a happy and active group, meeting on Monday and Friday mornings. It is pleasing to see that a number of the ladies who came to golf through our previous Beginners' Programs, are now playing in our weekly competitions.

Several events became highlights of our Club's year. We hosted over 100 ladies from Clubs in North-East and Riverina Regions at our annual Chomley-Davidson Bowl in April – a great day.

We helped to organise a wonderful event at the Club in July – 'The Tribute to Troon' – a competition and Scottish dinner to coincide with the British Open Championship. We hope this will become an annual festivity.

Our 4th annual Pink Day in October was an extremely successful and happy event. With the funds we generated, we are able to furnish and equip the rooms we helped to establish at the Corowa Hospital for the use of families of patients in palliative care. A super effort for a fine cause.

Our ladies are renowned for their willingness to 'pitch in and help' around the Club whenever help is needed. Our efforts this year included decorating the Club House for Christmas 2015 and helping to prepare the Club House and gardens prior to our Bowl. In addition, we purchased and planted shrubs around the Course, painted some of the new tee signs, and supported the Swing Fit Program Rob Rowe is running to introduce local ladies to golf.

We also have had fun as a social group, apart from on the golf course. Lunches on the first Friday of each month were well attended, as was the 3-putt lunch and the pre-Christmas get-together. Oaks Day at the Corowa Golf Club is a gala event.

In summary, our ladies have had a happy, busy and successful year. My thanks to the members of the Ladies' Committee for all their hard work, also others who have helped whenever and wherever they could. I extend my warmest wishes to everyone for a happy, safe Festive Season and good golfing in 2017.

Gwynneth Handberg
Lady Golfer President

2016 Captain's Report

Another year has come and gone, 2016 will be remembered as a wet one. Compared to other courses in the region, our course stood up remarkably well and this is due to Trent and his team and they should be congratulated for a fantastic effort.

HIGHLIGHTS OF THE YEAR

Marcus Fraser weekend was once again a resounding success.

Our tribute to Troon was a new initiative and was brilliant great idea Paul and next years will be a Liverpool theme.

The Ladies Pink Day was fantastic over \$9000 made towards the local hospital once again the ladies showed up the gents in their organizational skills and enthusiasm.

Some of the events Corowa hosted during the year were;

- Top of the Murray in May and November,
- The week of veteran's golf,
- The Auto car club 4ball day,
- The play off month in August was a great success with Gary Clinch and Kellie Martin winning their events.

Club championships were once again held with a good number of players across all grades, congratulations to all our winners. With regard to the club championships, we are looking to find a permanent time slot for this event, somewhere that Easter, mother's day football season, Pennant Season etc. does not interfere with obtaining maximum participation. Club Championships next year will be held in November. We will be seeking the member's thoughts on reducing the Championships to a 54 hole event, played Saturday, Sunday, Saturday to finish our last round in conjunction with the Ladies Championships.

One of the biggest highlights of the year is Rob Rowe's new Route 66. A six hole event on Friday nights. We are averaging thirty players per night with good food, music and lots of fun.

LOWLIGHTS

Honour Board events. These are prestige events and the numbers were well down this year. Events such as the Ringwood singles and Peter Macpherson 4ball match play need to be better patronised. Mixed events have been a lot of fun and our ladies are very enthusiastic so step up and give them a try.

BIG THANKS

A big thank you to all the match committee, the volunteers who do the cards after the weekend competitions, to Daniel and his staff for all their efforts special thanks to Andrew Scott for his "can do attitude always smiling even when I dob him in for the MDGA board as Corowa's representative". Joe Lackner for the great job with the BBQ on Friday nights, our great ladies committee and last but not least to Rob and his staff who without their expert advice, knowledge and skills a lot of our golf events could not go ahead.

2016 Captain's Report cont'd

NEXT YEAR

You will notice in the 2017 syllabus that on our vacant weekends Sundays have been put down as "DAILY COMPETITION", this will give the match committee the option to introduce new and varied events and utilise more shotgun starts. On Saturday competitions we have put where possible in the middle of the month alternating Par and Stroke competitions. Don't have heart failure. We can play these events off the forward markers and will provide variety and an alternative to always playing stableford.

PERSONAL NOTE

This is my second time as Captain, a little bit more experienced but still learning.

The current board have projects in the wind, in all honesty, with these projects, I have never felt more certain and confident of the Clubs future then I am today.

All we need is for all of our members to ask themselves, "What can I do to help and support the club". With a viable and strong club and our great golf course the rewards and benefits will flow on to the all our members.

Phillip Dunning

Club Captain

2016 Ladies Captain's Report

Corowa lady golfers have had another excellent year. We are not a particularly large group but we are very enthusiastic about our golf and despite the very long cold wet winter and spring we have continued to get out and play.

The first big event of the year is always our Chomley Davidson Bowl. We had well over 100 players participate from clubs throughout the North East and Riverina districts. The winning team was from Albury. Many thanks again to our event patron Joan Davidson who was once again in attendance to present the Bowl trophy.

We had two pennant teams in the NEDLGA and one in the RLGA competitions. Unfortunately, none were able to get through to the finals. 2017 will hopefully be our year. Heather Briggs, a new Pennant player took out the Pennant player's plate for an undefeated season playing in our North East Div. 2 team, a great start to her pennant career. Well done.

Congratulations to everyone who won board events this year and also to everyone who participated, hopefully next year might be your moment to shine. Our ladies champions were Bernie McLean Marg Kostiw and Barb Spinks & junior champion, Amanda Hemphill.

We have been represented at many events throughout the North East and Riverina. Well done to our team of Tess Merritt Ann Nicol Elaine King and Maureen Jeeves who won the Yackandandah Bowl. Thanks to all the players who travelled to events you are great ambassadors for our club.

The 'Tribute to Troon' was new event this year. Thanks to all the ladies who worked so hard to make it happen, everyone is looking forward to the next Liverpool inspired event.

Almost 100 players participated in Pink Day. The money raised will certainly finish our palliative care project at the hospital. Everyone who participated was incredibly generous. Well done to the ladies committee, pink day committee and a very special mention to Jo Pavey for her amazing contribution to our day.

There are a couple of important days left on the calendar with our life members day (Terry Kennedy & Elsie Harris Shield) and our Presentation day still to come, so there is still a lot of golf to be played in 2016.

Thank you to Rob and the Pro shop staff, Trent and the boys, Daniel and his team in the office and the Corowa golf club Board for all the work you have done during the year.

Finally, thank you to the Ladies Committee and all our lady golfers. It has been an honour to be Ladies Captain, I have received amazing support from everyone. You have tolerated my delegation skills, supported my crazy ideas and generally managed to bring them to fruition and always had my back when things were difficult, it has made the job so much easier.

Best wishes and good golfing for 2017!

Bernie McLean

Ladies Captain

COROWA GOLF CLUB LTD

ABN: 59 001 071 110

**Financial Report For The Year Ended
30 September 2016**

COROWA GOLF CLUB LTD

ABN: 59 001 071 110

Financial Report For The Year Ended 30 September 2016

CONTENTS	Page
Directors' Report	1
Auditor's Independence Declaration	3
Statement of Profit or Loss and Other Comprehensive Income	4
Statement of Financial Position	5
Statement of Changes in Equity	6
Statement of Cash Flows	7
Notes to the Financial Statements	8
Directors' Declaration	16
Independent Auditor's Report	17

COROWA GOLF CLUB LTD
ABN: 59 001 071 110
DIRECTORS' REPORT

Your directors present their report on the company for the financial year ended 30 September 2016.

Directors

The names of the directors in office at any time during, or since the end of, the year are:

		Position	Occupation	Age	Meetings Attended
Mr Stephen Rodway	Resigned 7/12/2015	President	Retired	76	2
Mr Malcolm McLean	Appointed 7/12/2015	President	Accountant	58	11
Mr Douglas Ward		Vice President	Motel Operator	57	12
Mr Roger Bradford	Resigned 7/12/2015	Director	Retired	72	2
Mrs Anne McNamara		Director	Motel Operator	57	9
Mr Alan Nicol	Resigned 7/12/2015	Director	Retired	72	2
Mr Gregory Witherden	Resigned 7/12/2015	Director	Retired	61	1
Mr Garry Zabenko	Resigned 30/8/2016	Director	Vehicle Body Maker	47	4
Mr Richard Sargood	Appointed 7/12/2015	Director	Farmer	60	10
Mr Stephen Carrick	Appointed 7/12/2015	Director	Accountant	58	10
Mr Phillip Dunning	Appointed 7/12/2015	Captain	Bus Driver	65	9

Directors have been in office since the start of the financial year to the date of this report unless otherwise stated. The NSW Government has introduced Mandatory Director Training; *Registered Clubs Amendment (Training) Regulation 2013* and all current directors have undertaken the training.

Review of Operations

The loss of the company for the financial year after providing for income tax amounted to \$168,850 (2015: Loss \$221,037).

The operating revenue achieved by the Club for 2016 was \$2,300,459 compared with \$2,376,794 recorded in 2015. The main areas of revenue compared to last year show the following trends:

	2016	2015
Interest Revenue	28	5
Gaming Revenue	480,012	488,918
Bar Revenue	588,024	599,992
Subscriptions	205,801	286,882
Course Fees	499,400	512,909
Venue Hire	3,702	4,241
Kitchen Lease	27,455	18,200
Accommodation Receipts	313,222	327,343
Restaurant Sales	63,347	-
Other income	119,468	138,304
Total Revenue	2,300,459	2,376,794

The accommodation units continue to trade profitably, contributing \$149,977 to the Club's bottom line for the year (2015: \$120,471). These results are before taking depreciation into account.

Significant Changes in the State of Affairs

No significant changes in the state of affairs of the company occurred during the financial year.

Principal Activities

The principal activities of the company during the financial year were that of a Golf Club. No significant change in the nature of these activities occurred during the year.

Membership

The Club is a company limited by guarantee and without a share capital. The number of members at 30 September 2016 were 2004 (2015: 2,043).

Events Subsequent to the End of the Reporting Period

The directors have prepared a Strategic Plan that reviewed the performance of the Club and set the direction and priorities for the future. It is currently being costed and sources of funds are being identified. The directors are not aware of any other significant events since the end of the reporting period. No matters or circumstances have arisen since the end of the financial year which significantly affected or may significantly affect the operations of the company, the results of those operations, or the state of affairs of the company in future financial years.

Likely Developments and Expected Results of Operations

Likely developments in the operations of the company and the expected results of those operations in future financial years have not been included in this report as the inclusion of such information is likely to result in unreasonable prejudice to the company.

Environmental Regulation

The company's operations are not regulated by any significant environmental regulation under a law of the Commonwealth or of a state or territory.

Indemnification of Officers

Insurance premiums were paid of \$2,182 (2015 \$2,275) during the financial year, to indemnify officers of the company.

Proceedings on Behalf of Company

No person has applied for leave of Court to bring proceedings on behalf of the company or intervene in any proceedings to which the company is a party for the purpose of taking responsibility on behalf of the company for all or any part of those proceedings.

The company was not a party to any such proceedings during the year.

Auditor's Independence Declaration

A copy of the auditor's independence declaration as required under section 307C of the Corporations Act 2001 is set out on page 3.

This directors' report is signed in accordance with a resolution of the Board of Directors:



Director

Mr Malcolm McLean

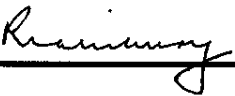
Dated this 4th day of November 2016

COROWA GOLF CLUB LTD
ABN: 59 001 071 110
AUDITOR'S INDEPENDENCE DECLARATION UNDER SECTION 307C OF
THE CORPORATIONS ACT 2001 TO THE DIRECTORS OF COROWA GOLF CLUB LTD

I declare that, to the best of my knowledge and belief, during the year ended 30 September 2016 there have been no contraventions of:

- (i) the auditor independence requirements as set out in the *Corporations Act 2001* in relation to the audit; and
- (ii) any applicable code of professional conduct in relation to the audit.

Name of Firm Salisbury Audit Services Pty Ltd



Name of Partner Rob Salisbury - Auditor Regn No 2378

Date 7/11/2016

Address 594 David Street

ALBURY NSW 2640

COROWA GOLF CLUB LTD
ABN: 59 001 071 110
STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME
FOR THE YEAR ENDED 30 SEPTEMBER 2016

	Note	2016 \$	2015 \$
Sales revenue	2	2,300,459	2,376,794
Other income	2	-	8,591
Cost of Goods Sold		(303,542)	(265,237)
Employee benefits expense		(996,589)	(1,067,016)
Promotional Expenses		(137,505)	(149,431)
Taxes, Licences & Subscriptions		(134,873)	(138,526)
Maintenance		(179,216)	(199,069)
Utilities		(167,556)	(189,010)
Cleaning		(33,594)	(43,890)
Directors Expenses		(729)	(1,091)
Printing, Postage & Stationery		(12,227)	(17,668)
Professional Fees		(69,411)	(70,297)
Depreciation and amortisation expense		(221,953)	(232,451)
Finance costs	3(a)	(130,882)	(139,666)
Other expenses		(81,230)	(93,072)
Profit before income tax		<u>(168,848)</u>	<u>(221,037)</u>
Tax (expense) income		-	-
Profit for the year		<u>(168,848)</u>	<u>(221,037)</u>
Other comprehensive income:			
Total other comprehensive income for the year		-	-
Total comprehensive income for the year		<u>(168,848)</u>	<u>(221,037)</u>

The accompanying notes form part of these financial statements.

COROWA GOLF CLUB LTD
ABN: 59 001 071 110
STATEMENT OF FINANCIAL POSITION AS AT 30 SEPTEMBER 2016

	Note	2016 \$	2015 \$
ASSETS			
CURRENT ASSETS			
Cash and cash equivalents	5	97,388	103,042
Trade and other receivables	6	48,102	43,061
Inventories	7	53,896	38,733
Other current assets	8	64,964	58,705
TOTAL CURRENT ASSETS		<u>264,350</u>	<u>243,541</u>
NON-CURRENT ASSETS			
Property, plant and equipment	9	1,191,928	1,398,313
Intangible assets	10	54,669	54,669
TOTAL NON-CURRENT ASSETS		<u>1,246,597</u>	<u>1,452,982</u>
TOTAL ASSETS		<u>1,510,947</u>	<u>1,696,523</u>
LIABILITIES			
CURRENT LIABILITIES			
Trade and other payables	11	462,568	432,404
Borrowings	12	43,200	30,924
Provisions	13	53,039	47,473
TOTAL CURRENT LIABILITIES		<u>558,807</u>	<u>510,802</u>
NON-CURRENT LIABILITIES			
Borrowings	12	175,000	220,543
Provisions	13	22,514	41,705
TOTAL NON-CURRENT LIABILITIES		<u>197,514</u>	<u>262,247</u>
TOTAL LIABILITIES		<u>756,321</u>	<u>773,049</u>
NET ASSETS		<u>754,626</u>	<u>923,474</u>
EQUITY			
Issued capital		-	-
Reserves		-	-
Retained earnings		754,626	923,474
TOTAL EQUITY		<u>754,626</u>	<u>923,474</u>

The accompanying notes form part of these financial statements.

COROWA GOLF CLUB LTD

ABN: 59 001 071 110

STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 30 SEPTEMBER 2016

	Retained Earnings (accumulated losses)	Total
Note	\$	\$
Balance at 1 October 2014	1,144,511	1,144,511
Retrospective adjustment upon change in accounting policy		-
Balance at 1 October 2014 (restated)	1,144,511	1,144,511
Comprehensive income		
Profit for the year	(221,037)	(221,037)
Balance at 30 September 2015	923,474	923,474
Balance at 1 October 2015	923,474	923,474
Comprehensive income		
Profit for the year	(168,848)	(168,848)
Balance at 30 September 2016	754,626	754,626

The accompanying notes form part of these financial statements.

COROWA GOLF CLUB LTD
ABN: 59 001 071 110
STATEMENT OF CASH FLOWS FOR THE YEAR ENDED 30 SEPTEMBER 2016

	2016	2015
Note	\$	\$
CASH FLOWS FROM OPERATING ACTIVITIES		
Receipts from customers	2,287,854	2,368,324
Payments to suppliers and employees	(2,221,475)	(2,313,597)
Interest received	28	5
Finance costs	(27,810)	(23,722)
Net cash provided by/(used in) operating activities	15(a) 38,597	31,011
CASH FLOWS FROM INVESTING ACTIVITIES		
Proceeds from sale of water	-	8,591
Purchase of property, plant and equipment	(15,568)	(36,261)
Net cash provided by/(used in) investing activities	(15,568)	(27,670)
CASH FLOWS FROM FINANCING ACTIVITIES		
Proceeds from borrowings	4,583	78,722
Repayment of borrowings	(33,266)	(30,923)
Net cash provided by/(used in) financing activities	(28,683)	47,799
Net increase/(decrease) in cash held	(5,654)	51,140
Cash at beginning of financial year	103,042	51,902
Cash at end of financial year	5 97,388	103,042

The accompanying notes form part of these financial statements.

COROWA GOLF CLUB LTD
ABN: 59 001 071 110
NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 SEPTEMBER 2016

These financial statements and notes represent COROWA GOLF CLUB LTD. COROWA GOLF CLUB LTD is a company limited by guarantee, incorporated and domiciled in Australia

The financial statements were authorised for issue on 4th November 2016 by the directors of the company.

Note 1 Summary of Significant Accounting Policies

Basis of Preparation

The financial statements are general purpose financial statements that have been prepared in accordance with Australian Accounting Standards – Reduced Disclosure Requirements of the Australian Accounting Standards Board and the Corporations Act 2001. The company is a not-for-profit entity for financial reporting purposes under Australian Accounting Standards.

Australian Accounting Standards set out accounting policies that the Australian Accounting Standards Board has concluded would result in financial statements containing relevant and reliable information about transactions, events and conditions. Material accounting policies adopted in the preparation of the financial statements are presented below and have been consistently applied unless stated otherwise.

The financial statements, except for the cash flow information, have been prepared on an accruals basis and are based on historical costs, modified, where applicable, by the measurement at fair value of selected non-current assets, financial assets and financial liabilities. The amounts presented in the financial statements have been rounded to the nearest dollar.

(a) Goodwill

Goodwill is carried at cost less any accumulated impairment losses.

(b) Income Tax

The Club is exempt from income tax in terms of section 50-45 of the Income Tax Assessment Act 1987.

(c) Inventories

Inventories are measured at the lower of cost and net realisable value.

(d) Property, Plant and Equipment

Each class of property, plant and equipment is carried at cost or fair value less, where applicable, any accumulated depreciation and impairment losses.

Property

Buildings and improvements are stated at cost or deemed cost less depreciation and impairment losses.

Plant, equipment and Water Rights

Plant, equipment and water rights are measured on the cost basis and are therefore carried at cost less accumulated depreciation and any accumulated impairment losses. In the event the carrying amount of plant and equipment is greater than the estimated recoverable amount, the carrying amount is written down immediately to the estimated recoverable amount and impairment losses are recognised either in profit or loss or as a revaluation decrease if the impairment losses relate to a revalued asset.

Depreciation

The depreciable amount of all fixed assets including buildings and capitalised lease assets, but excluding leasehold land, is depreciated on a straight-line basis over the asset's useful life to the company commencing from the time the asset is held ready for use. Leasehold improvements are depreciated over the shorter of either the unexpired period of the lease or the estimated useful lives of the improvements.

The depreciation rates used for each class of depreciable assets are:

Class of Fixed Asset	Depreciation Rate
Buildings	3-33%
Plant and equipment	15-20%
Leased plant and equipment	3-15%
Poker Machines	20%
Administration & Cleaning Equipt	15-33%
Bistro & Kitchen Equipment	5-15%
Course & Course Buildings	5-15%
Course Plant & Equipment	15%
Sporting Complex & Equipment	3-15%
Accommodation Units	3-15%
Irrigation Equipment	15%
Motel Furniture	15-20%

The assets' residual values and useful lives are reviewed, and adjusted if appropriate, at the end of each reporting period.

An asset's carrying amount is written down immediately to its recoverable amount if the asset's carrying amount is greater than its estimated recoverable amount.

Gains and losses on disposals are determined by comparing proceeds with the carrying amount. These gains or losses are recognised in profit or loss when the item is derecognised. When revalued assets are sold, amounts included in the revaluation surplus relating to that asset are transferred to retained earnings.

COROWA GOLF CLUB LTD

ABN: 59 001 071 110

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 SEPTEMBER 2016

(e) Leases

Lease payments for operating leases, where substantially all the risks and benefits remain with the lessor, are recognised as expenses on a straight-line basis over the lease term.

(f) Intangibles Other than Goodwill

Gaming Machine Licences

The Directors consider that an active market does not exist for gaming machine licences in this region and the dollar value of poker machine licences to the Club in an open and unbiased market is unable to be determined. An intangible asset for licences on hand has not been recognised in the Club's Balance Sheet.

(g) Employee Benefits

Short-term employee benefits

Provision is made for the company's obligation for short-term employee benefits. Short-term employee benefits are benefits (other than termination benefits) that are expected to be settled wholly before 12 months after the end of the annual reporting period in which the employees render the related service, including wages, salaries and sick leave. Short-term employee benefits are measured at the (undiscounted) amounts expected to be paid when the obligation is settled.

The company's obligations for short-term employee benefits such as wages, salaries and sick leave are recognised as part of current trade and other payables in the statement of financial position.

Other long-term employee benefits

Provision is made for employees' long service leave and annual leave entitlements not expected to be settled wholly within 12 months after the end of the annual reporting period in which the employees render the related service. Other long-term employee benefits are measured at the present value of the expected future payments to be made to employees. Upon the remeasurement of obligations for other long-term employee benefits, the net change in the obligation is recognised in profit or loss as part of employee benefits expense.

The company's obligations for long-term employee benefits are presented as non-current provisions in its statement of financial position, except where the company does not have an unconditional right to defer settlement for at least 12 months after the end of the reporting period, in which case the obligations are presented as current provisions.

(h) Provisions

Provisions are recognised when the company has a legal or constructive obligation, as a result of past events, for which it is probable that an outflow of economic benefits will result and that outflow can be reliably measured. Provisions are measured using the best estimate of the amounts required to settle the obligation at the end of the reporting period.

(i) Cash and Cash Equivalents

Cash and cash equivalents include cash on hand, deposits held at call with banks, other short-term highly liquid investments with original maturities of three months or less, and bank overdrafts. Bank overdrafts are shown within borrowings in current liabilities on the statement of financial position.

(j) Revenue and Other Income

Revenue from the sale of goods comprises revenue earned from the provision of food, beverages and other goods and is recognised in the income statement when the significant risks and rewards of ownership have been transferred to the buyer, recovery of the consideration is probable, the associated costs and possible return of goods can be estimated reliably, and there is no continuing management involvement with the goods.

Revenue from the sale of goods is recognised at the point of delivery as this corresponds to the transfer of significant risks and rewards of ownership of the goods and the cessation of all involvement in those goods.

Interest revenue is recognised using the effective interest method, which for floating rate financial assets is the rate inherent in the instrument.

Revenue from gaming facilities together with other services to members and other patrons of the Club including green fees are recognised in the income statement.

Revenue from members' Club and sporting subscriptions are treated as revenue from rendering the services and are accounted for as revenue in the period to which the funds relate and treated as members' subscriptions in advance when received prior to year-end.

All revenue is stated net of the amount of goods and services tax.

(k) Trade and other receivables

Trade and other receivables include amounts due from customers for goods sold and services performed in the ordinary course of business.

Receivables expected to be collected within 12 months of the end of the reporting period are classified as current assets. All other receivables are classified as non-current assets.

Trade and other receivables are initially recognised at fair value and subsequently measured at amortised cost using the effective interest method, less any provision for impairment. Refer to Note 1(i) for further discussion on the determination of impairment losses.

(l) Trade and Other Payables

Trade and other payables represent the liabilities for goods and services received by the company that remain unpaid at the end of the reporting period. The balance is recognised as a current liability with the amounts normally paid within 30 days of recognition of the liability.

(m) Goods and Services Tax (GST)

Revenues, expenses and assets are recognised net of the amount of GST, except where the amount of GST incurred is not recoverable from the Australian Taxation Office (ATO).

Receivables and payables are stated inclusive of the amount of GST receivable or payable. The net amount of GST recoverable from, or payable to, the ATO is included with other receivables or payables in the statement of financial position.

Cash flows are presented on a gross basis. The GST components of cash flows arising from investing or financing activities, which are recoverable from or payable to the ATO, are presented as operating cash flows included in receipts from customers or payments to suppliers.

COROWA GOLF CLUB LTD
ABN: 59 001 071 110
NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 SEPTEMBER 2016

(n) Comparative Figures

When required by Accounting Standards, comparative figures have been adjusted to conform to changes in presentation for the current financial year.

Where the company retrospectively applies an accounting policy, makes a retrospective restatement of items in the financial statements or reclassifies items in its financial statements, a third statement of financial position as at the beginning of the preceding period in addition to the minimum comparative financial statements is presented.

(o) Issued but not yet effective Australian Accounting and Reporting Pronouncements

A number of Australian Accounting Standards have been issued or amended since the last reporting date and are applicable to the entity but are not yet effective. The Board has assessed the impact of these amendments and they are immaterial to the entity. They have not been adopted in the preparation of the Financial Statements at balance date.

(p) Critical Accounting Estimates and Judgements

The directors evaluate estimates and judgements incorporated into the financial statements based on historical knowledge and best available current information. Estimates assume a reasonable expectation of future events and are based on current trends and economic data, obtained both externally and within the company.

Key judgements

(i) Provision for impairment of receivables

The directors believe that the full amount of the accounts receivable is recoverable and no doubtful debt provision has been made as at 30 September 2016.

Note 2 Revenue and Other Income

	Note	2016 \$	2015 \$
Other revenue:			
— interest received			
— other persons		28	5
Total interest revenue on financial assets not at fair value through profit of loss		<u>28</u>	<u>5</u>
— gaming revenue		480,012	488,918
— bar revenue		588,024	599,992
— subscriptions		205,801	286,882
— course related income		499,400	512,909
— venue hire		3,702	4,241
— accommodation		313,222	327,343
— kitchen lease		27,455	18,200
— restaurant sales		63,347	-
— other revenues		119,468	138,305
Total other revenue		<u>2,300,459</u>	<u>2,376,794</u>
Total sales revenue and other revenue		<u>2,300,459</u>	<u>2,376,794</u>
Other income:			
— gain on disposal of property, plant and equipment		-	8,591
Total other income		<u>-</u>	<u>8,591</u>

Note 3 Profit before Income Tax

Profit before income tax from continuing operations includes the following specific expenses:

(a) Expenses

	2016 \$	2015 \$
Cost of sales	303,542	265,237
Interest expense on financial liabilities not at fair value through profit or loss:		
— external entities	27,810	23,722
— Leasing and Rental	103,072	115,944
Total finance costs	<u>130,882</u>	<u>139,666</u>
Employee benefits expense:		
— Total employee benefit expense	996,589	1,067,016
Other expenses:		
Rental expense on operating leases		
— minimum lease payments	103,072	115,944
	<u>103,072</u>	<u>115,944</u>

Note 4 Auditor's Remuneration

	2016 \$	2015 \$
Remuneration of the auditor for:		
— auditing or reviewing the financial statements	12,000	7,500
	<u>12,000</u>	<u>7,500</u>

COROWA GOLF CLUB LTD
ABN: 59 001 071 110
NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 SEPTEMBER 2016

Note 5 Cash and Cash Equivalents

	2016	2015
	\$	\$
CURRENT		
Cash at bank and on hand	97,206	102,860
Short-term bank deposits	182	182
	<u>97,388</u>	<u>103,042</u>
Reconciliation of cash		
Cash at the end of the financial year as shown in the statement of cash flows is reconciled to items in the statement of financial position as follows:		
Cash and cash equivalents	<u>97,388</u>	<u>103,042</u>
	<u>97,388</u>	<u>103,042</u>

A floating charge over cash and cash equivalents has been provided for certain debt. Refer to Note 12 for further detail.

Note 6 Trade and Other Receivables

	2016	2015
	\$	\$
CURRENT		
Trade receivables	30,015	24,812
Provision for impairment	-	-
	<u>30,015</u>	<u>24,812</u>
Other receivables	18,087	18,250
Total current trade and other receivables	<u>48,102</u>	<u>43,061</u>
NON-CURRENT		
Trade receivables	-	-
Provision for impairment	-	-
Total non-current trade and other receivables	<u>-</u>	<u>-</u>

(a) Financial assets classified as loans and receivables

	2016	2015
	\$	\$
Trade and other Receivables		
— Total Current	<u>48,102</u>	<u>43,061</u>
Total financial assets classified as loans and receivables	<u>48,102</u>	<u>43,061</u>

Note 7 Inventories

	2016	2015
	\$	\$
CURRENT		
At cost:		
Clubhouse, Bar & Course	53,896	38,733
	<u>53,896</u>	<u>38,733</u>

Note 8 Other Assets

	2016	2015
	\$	\$
CURRENT		
Prepayments	<u>64,964</u>	<u>58,705</u>
	<u>64,964</u>	<u>58,705</u>

COROWA GOLF CLUB LTD
ABN: 59 001 071 110
NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 SEPTEMBER 2016

Note 9 Property, Plant and Equipment

	2016	2015
	\$	\$
LEASEHOLD LAND AND BUILDINGS		
Buildings at:		
— at cost	5,754,920	5,749,756
Accumulated depreciation	(5,364,869)	(5,253,880)
Total buildings	390,051	495,877
Total leasehold land and buildings	390,051	495,877
Carrying amount of all buildings had they been carried under the cost model		
PLANT, EQUIPMENT AND WATER RIGHTS		
Plant and equipment:		
At cost	3,390,293	3,379,889
Accumulated depreciation	(2,937,465)	(2,826,501)
	452,828	553,387
Permenant Water Rights at cost	349,049	349,049
	349,049	349,049
Total plant, equipment and water rights	801,877	902,436
Total property, plant, equipment and water rights	1,191,928	1,398,313

(a) Movements in carrying amounts

Movement in the carrying amounts for each class of property, plant, equipment and water rights between the beginning and the end of the current financial year

	Buildings	Plant and Equipment	Total
	\$	\$	\$
Balance at 1 October 2014	606,327	988,176	1,594,503
Additions		36,261	36,261
Disposals - written down value			-
Revaluation increments/(decrements)			-
Impairment losses			-
Depreciation expense	(110,450)	(122,001)	(232,451)
Carrying amount at 30 September 2015	495,877	902,436	1,398,313
Additions	5,165	10,405	15,570
Disposals - written down value			-
Revaluation increments/(decrements)			-
Impairment losses			-
Depreciation expense	(74,492)	(147,463)	(221,955)
Carrying amount at 30 September 2016	426,550	765,378	1,191,928

Note 10 Intangible Assets

	2016	2015
	\$	\$
Goodwill		
Cost	54,669	54,669
Accumulated impairment losses	-	-
Net carrying amount	54,669	54,669
Reconciliation of Goodwill		
Balance at the beginning of year	54,669	54,669
Additions		
Disposals		
Amortisation charge		
Impairment losses		
Closing carrying amount at 30 September 2016	54,669	54,669

**

COROWA GOLF CLUB LTD
ABN: 59 001 071 110
NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 SEPTEMBER 2016

Note 11 Trade and Other Payables

	Note	2016 \$	2015 \$
CURRENT			
Unsecured liabilities			
Trade payables		218,590	195,831
Sundry payables and accrued expenses		23,970	15,802
Other payables (net amount of GST payable)		2,000	-
Amounts payable to:			
— Subscriptions in Advance		113,111	101,299
— Security Deposits held		41,774	57,887
— Amounts owing to ATO		63,122	61,585
	11(a)	462,568	432,404
NON-CURRENT			
Unsecured liabilities			
Trade payables		-	-
Sundry payables and accrued expenses		-	-
Unsecured loans		-	-
Other payables (net amount of GST payable)		-	-
Amounts payable to:			
— ultimate parent company		-	-
— other related parties		-	-
	11(a)	-	-
(a) Financial liabilities at amortised cost classified as trade and other payables			
Trade and other payables			
— Total Current		462,568	432,404
— Total Non-Current		-	-
Financial liabilities as trade and other payables		462,568	432,404

Note 12 Borrowings

	Note	2016 \$	2015 \$
CURRENT			
Bank overdraft secured	12(c)	-	-
Chattel Mortgages		43,200	30,924
Total current borrowings		43,200	30,924
NON-CURRENT			
Bank loan secured	12(c)	175,000	175,000
Chattel Mortgages		-	45,543
Total non-current borrowings		175,000	220,543
Total borrowings		218,200	251,467
(a) Total current and non-current secured liabilities:			
Bank overdraft		-	-
Bank loan		175,000	175,000
		175,000	175,000
(b) The carrying amounts of non-current assets pledged as security are:			
Leasehold land and buildings	9	390,051	495,877
Floating charge			
— trade receivables	6	30,015	24,812
		420,066	520,688
(c) The bank debt is secured by a floating charge over the assets of the company.			

Lease liabilities are secured by the underlying leased assets.

Financial assets that have been pledged as part of the total collateral for the benefit of bank debt are as follows:

	Note	2016 \$	2015 \$
Cash and cash equivalents	5	97,388	103,042
Trade receivables	6	30,015	24,812
Total financial assets pledged		127,403	127,854

The pledge over cash and cash equivalents represents a floating charge.

COROWA GOLF CLUB LTD
ABN: 59 001 071 110
NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 SEPTEMBER 2016

Note 13 Provisions

Analysis of Provisions

CURRENT	2016	2015
Employee Benefits	\$	\$
Opening balance at 1 October 2015	47,473	56,904
Additional provisions raised during year	5,566	-
Amounts used	-	(9,431)
Balance at 30 September 2016	<u>53,039</u>	<u>47,473</u>
Total current provisions	<u>53,039</u>	<u>47,473</u>
NON-CURRENT		
Employee Benefits		
Opening balance at 1 October 2015	41,705	41,001
Additional provisions raised during year	-	703
Amounts used	(19,191)	-
Balance at 30 September 2016	<u>22,514</u>	<u>41,705</u>
Total non-current provisions	<u>22,514</u>	<u>41,705</u>

Provision for Employee Benefits

Provision for employee benefits represents amounts accrued for annual leave and long service leave.

The current portion for this provision includes the total amount accrued for annual leave entitlements and the amounts accrued for long service leave entitlements that have vested due to employees having completed the required period of service. Based on past experience the Company does not expect the full amount of annual leave or long service leave balances classified as current liabilities to be settled within the next 12 months. However, these amounts must be classified as current liabilities since the Company does not have an unconditional right to defer the settlement of these amounts in the event employees wish to use their leave entitlement.

The non-current portion for this provision includes amounts accrued for long service leave entitlements that have not yet vested in relation to those employees who have not yet completed the required period of service.

Note 14 Capital and Leasing Commitments

Note	2016	2015
	\$	\$
(a) Operating Lease Commitments		
Non-cancellable operating leases contracted for but not recognised in the financial statements		
Payable — minimum lease payments		
— not later than 12 months	88,346	111,912
— between 12 months and five years	120,155	208,501
— later than five years		
	<u>208,501</u>	<u>320,413</u>

Note 15 Cash Flow Information

	2016	2015
	\$	\$
(a) Reconciliation of cash flows from operating activities		
with profit after income tax		
Profit after income tax	(168,848)	(221,037)
Non-cash flows in profit		
— depreciation	221,953	232,451
— net (gain)/loss on disposal of property, plant and equipment	-	(8,591)
Changes in assets and liabilities, net of the effects of purchase and disposal of subsidiaries		
— increase/(decrease) in trade and term debtors	(5,041)	(16,906)
— increase/(decrease) in other assets	(7,082)	12,169
— increase/(decrease) in inventories	(15,162)	(1,473)
— increase/(decrease) in payables	26,401	43,125
— increase/(decrease) in provisions	(13,625)	(8,727)
Net cash provided by operating activities	<u>38,597</u>	<u>31,011</u>

(b) Credit standby arrangement and loan facilities

The company has a bank overdraft and commercial bill facility amounting to \$275,000 (2015: \$275,000). This may be terminated at any time at the option of the bank. At 30 September 2016, \$175,000 of this facility was used (2015: \$175,000). Interest rates are variable.

Note 16 Events After the Reporting Period

The directors have prepared a Strategic Plan that reviewed the performance of the Club and set the direction and priorities for the future. It is currently being costed and sources of funds are being identified. The directors are not aware of any other significant events since the end of the reporting period.

COROWA GOLF CLUB LTD

ABN: 59 001 071 110

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 SEPTEMBER 2016

Note 17 Related Party Transactions

(a) Transactions with related parties:

Transactions between related parties are on normal commercial terms and conditions no more favourable than those available to other parties unless otherwise stated.

The following transactions occurred with related parties:

	Note	2016	2015
		\$	\$
i. Purchase of goods and services			
Other Related Parties:			
Kilara Partners for accounting services - Mr M McLean, President of the Club, is also a partner of Kilara Partners		11,034	12,089
		<hr/>	<hr/>

Note 18 Financial Risk Management

The company's financial instruments consist mainly of deposits with banks, short-term investments, accounts receivable and payable, loans, bills and leases..

The totals for each category of financial instruments, measured in accordance with AASB 139 as detailed in the accounting policies to these financial statements, are as follows:

	Note	2016	2015
		\$	\$
Financial Assets			
Cash and cash equivalents	5	97,388	103,042
Loans and receivables	6(a)	48,102	43,061
Total Financial Assets		<hr/> 145,490 <hr/>	<hr/> 146,103 <hr/>
Financial Liabilities			
Financial liabilities at amortised cost			
— Trade and other payables	11(a)	462,568	432,404
— Borrowings	12	218,200	251,467
Total Financial Liabilities		<hr/> 680,768 <hr/>	<hr/> 683,871 <hr/>

Note 19 Member's Guarantee

The company is incorporated under the Corporations Act 2001 and is an entity limited by guarantee. If the company is wound up, the constitution states that each member is required to contribute a maximum of \$2 each towards any outstanding obligations of the company. At 30 September 2016 the number of members was 2,006 (2015: 2043).

Note 20 Company Details

The registered office of the company is:

COROWA GOLF CLUB LTD
Hume Street
SOUTH COROWA NSW 2646

The principal place of business is:

COROWA GOLF CLUB LTD
Hume Street
SOUTH COROWA NSW 2646

COROWA GOLF CLUB LTD
ABN: 59 001 071 110
DIRECTORS' DECLARATION

In accordance with a resolution of the directors of COROWA GOLF CLUB LTD, the directors of the company declare that:

1. The financial statements and notes, as set out on pages 4 to 15, are in accordance with the Corporations Act 2001 and:
 - (a) comply with Australian Accounting Standards - Reduced Disclosure Requirements; and
 - (b) give a true and fair view of the financial position as at 30 September 2016 and of the performance for the year ended on that date of the company.
2. In the directors' opinion there are reasonable grounds to believe that the company will be able to pay its debts as and when they become due and payable.



Director

Mr Malcolm McLean

Dated this 4th day of November 2016

COROWA GOLF CLUB LTD
ABN: 59 001 071 110

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF
COROWA GOLF CLUB LTD

Report on the Financial Report

We have audited the accompanying financial report of COROWA GOLF CLUB LTD (the company), which comprises the statement of financial position as at 30 September 2016, the statement of profit or loss, statement of comprehensive income, statement of changes in equity and statement of cash flows for the year then ended, notes comprising a summary of significant accounting policies and other explanatory information, and the directors' declaration of the company at the year's end or from time to time during the financial year.

Directors' Responsibility for the Financial Report

The directors of the company are responsible for the preparation of the financial report that gives a true and fair view in accordance with Australian Accounting Standards – Reduced Disclosure Requirements and the Corporations Act 2001 and for such internal control as the directors determine is necessary to enable the preparation of the financial report that is free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on the financial report based on our audit. We have conducted our audit in accordance with Australian Auditing Standards. Those standards require that we comply with relevant ethical requirements relating to audit engagements and plan and perform the audit to obtain reasonable assurance about whether the financial report is free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial report. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial report, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the company's preparation of the financial report in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by the directors, as well as evaluating the overall presentation of the financial report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

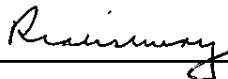
Independence

In conducting our audit, we have complied with the independence requirements of the Corporations Act 2001. We confirm that the independence declaration required by the Corporations Act 2001, provided to the directors of COROWA GOLF CLUB LTD, would be in the same terms if provided to the directors as at the time of this auditor's report.

Auditor's Opinion

In our opinion:

- a. the financial report of COROWA GOLF CLUB LTD is in accordance with the Corporations Act 2001, including:
- (i) giving a true and fair view of the company's financial position as at 30 September 2016 and of its performance for the year ended on that date; and
 - (ii) complying with Australian Accounting Standards – Reduced Disclosure Requirements (including Australian Accounting Interpretations) and the Corporations Regulations 2001.
- b. the financial report also complies with International Financial Reporting Standards as disclosed in Note 1.



Name of Firm: Salisbury Audit Services Pty Ltd

Name of Partner: Rob Salisbury - Auditor Regn No 2378

Address: 594 David Street
ALBURY NSW 2646

Dated this 11th day of November 2016

COROWA GOLF CLUB LTD
SUPPLEMENTARY FINANCIAL INFORMATION (UNAUDITED)
STATEMENT OF PROFIT AND LOSS
FOR THE YEAR ENDED 30th SEPTEMBER 2016

	2016	2015
INCOME		
Bar Sales	588,024	598,846
	588,024	598,846
Less Cost of Sales	296,556	258,070
GROSS PROFIT ON HOUSE TRADING	291,468	340,775
 MOTEL TRADING		
Accommodation	117,385	112,194
Play & Stay Accommodation	195,837	215,149
Sundry Income	269	257
	313,491	327,600
 MOTEL EXPENSES		
Salaries and Wages	106,300	133,231
Superannuation	9,718	12,252
Payroll Tax	583	1,569
Staff Entitlements Provided for	505	2,298
Workers Compensation Insurance	2,925	2,433
Promotional Expenses	1,867	713
Purchases	6,986	7,166
Licences and Subscriptions	0	0
Maintenance - Buildings	516	53
Maintenance - Plant & Equipment	5,475	6,104
Bank Charges	(5)	(10)
Electricity & Gas	13,171	18,873
Telephone	354	340
Cleaning Materials and Waste Disposal	3,228	4,232
Laundry - Motel Linen	11,720	17,719
Sundry	172	154
	163,515	207,129
MOTEL CONTRIBUTION (before Depreciation)	149,976	120,471
 OTHER INCOME		
Subscriptions	205,801	286,882
Gaming Revenue	480,021	488,918
Green and Competition Fees	495,561	508,995
Restaurant Sales	63,347	1,146
Cart & Water Levy	4,240	3,914
Interest Income	28	5
Bingo Income	9,022	10,273
Kitchen Lease	27,455	18,200
Night of Surprises Raffles	1,143	25
Entertainment Income	1,323	3,079
Workers Compensation Reimbursements	3,701	19,418
Venue Hire	3,559	4,241
Vending Machine Takings	2,510	2,186
Special Raffle Takings	19,003	24,740
Sponsorship & Donations	34,253	40,491
Profit/(Loss) on Disposal of Plant	0	5,591
Profit on sale temporary water	10,320	3,000
Training Subsidies	1,500	3,000
Diesel Fuel Rebate	8,815	8,716
Cart Shed Rental	9,265	12,597
Sundry Income	18,080	13,525
OTHER INCOME	1,398,947	1,458,940
TOTAL INCOME	1,840,391	1,920,186

COROWA GOLF CLUB LTD
SUPPLEMENTARY FINANCIAL INFORMATION (UNAUDITED)
STATEMENT OF PROFIT AND LOSS
FOR THE YEAR ENDED 30th SEPTEMBER 2016

EXPENSES

Salaries and Wages	781,867	798,353
Superannuation	69,574	69,890
Payroll Tax	4,773	8,630
Workers Compensation	16,567	16,835
Staff Entitlements Provided for	(14,130)	(11,026)
Other Staff Costs	17,907	32,549
Bingo Costs	15,949	14,709
Advertising	9,406	13,649
Bus Subsidies	0	0
Courtesy Service	(3,162)	3,668
Club Promotions	32,888	40,295
Members Discount	0	0
Golf Promotion	21,964	21,426
Entertainment Expense	24,280	22,679
Trophies and Presentations	27,639	29,361
Donations and Sponsorship	6,673	2,932
Poker Machine Tax & Fees	24,750	24,058
Taxes Licences and Subscriptions	75,061	83,023
Land Rental/Water Rights	19,230	17,459
Water	15,833	13,986
Building Maintenance	1,270	5,173
Equipment Maintenance	99,366	88,434
Course Maintenance	96,656	126,827
Restaurant Supplies	1,495	0
Interest Expense	27,810	23,722
Bank and other Financial Charges	8,262	11,145
Electricity and Gas	116,306	129,549
Telephone and Postage	15,571	18,270
Cleaning Costs	18,646	21,938
Directors Expenses	729	1,091
Printing and Stationery	8,819	12,124
Audit, Accounting, Legal and Consultant Fees	23,034	20,825
Golf Professional Fees	46,376	49,472
Insurance and Security	70,885	79,603
Equipment Hire/Lease/Rental	103,316	115,944
Loss on disposal of plant	0	0
Bad & Doubtful debt provision	0	0
Sundry Supplies	1,676	2,179
TOTAL DIRECT EXPENSES	1,787,286	1,908,772
TRADING SURPLUS/(DEFICIT)	53,105	11,414
Depreciation & Amortisation	221,953	232,451
NET OPERATING PROFIT/(LOSS)	-168,848	-221,037